



Community
Health Centre
Centre de santé
communautaire

Community First

*Stronger Neighborhoods
Build Brighter Futures*

ANNUAL REPORT 2025-2026



www.carlingtonchc.org





OPENING LETTER

A Year of Care, Progress, and Shared Purpose

Dear Friends, Partners, Supporters, and Community Members,

As we reflect on fiscal year 2025–2026, we do so with deep gratitude and a strong sense of purpose. This past year has reminded us of what is possible when people come together in service of community well-being. At Carlington Community Health Centre, we have seen the strength of partnership, compassion, and shared commitment in responding to the evolving needs of the people and communities we serve.

Together, we continued to strengthen both the quality of our services and the systems that support them. Our accreditation process offered an important reflection of this work, affirming the Centre's commitment to excellence, accountability, and continuous improvement. Carlington CHC met 36 of 37 mandatory standards and all 25 leading practice standards, an achievement that reflects the extraordinary dedication of our staff, volunteers, leadership, and partners, whose daily efforts bring our mission to life.

We also made meaningful progress in expanding access to care and support across our community. Across our programs, we reached more than 4,000+

community members at every stage of life, while remaining focused on meeting people where they are through responsive, integrated care. This included advancing innovative models of care, such as the Diabetic Retinopathy Screening Program, delivered in partnership with Vision Loss Rehabilitation Canada and enhanced by AI-enabled technology. In all this work, our aim has remained clear: to help build a community in which everyone can thrive.

We also made important progress in our digital transformation agenda through the introduction of operational dashboards, new client management systems, and other tools that are strengthening decision-making, improving efficiency, and supporting better service delivery. In doing so, we are building a stronger foundation for the future while keeping our focus firmly on people, relationships, and community impact.





We were also encouraged by continued growth in our organizational capacity, which helped strengthen programs, support our workforce, and enhance the Centre's long-term sustainability. Our financial foundation was further strengthened through base funding increases from Ontario Health, supporting workforce retention and contributing to greater organizational stability. Together, these efforts have helped the Centre continue serving our community with resilience, creativity, and care.

Our connections with the broader community also deepened over the year. Through stronger communications, partnerships, and outreach, we expanded awareness of our work, strengthened relationships, and created new opportunities to engage with community members, collaborators, and supporters. We were encouraged to see this reflected in growing engagement across our communications channels, including an increase in newsletter subscribers.

These relationships remain at the heart of what makes community health possible.

Looking ahead, we are hopeful and energized by what lies before us. As we continue to strengthen our capacity, deepen our partnerships, and explore new ways to improve care and access, we do so with confidence in the power of collaboration and a shared commitment to health equity, inclusion, and community well-being. The work ahead matters deeply, and we are inspired by what we can continue to build together.

We extend our heartfelt thanks to our staff, volunteers, Board members, funders, donors, and community partners, whose dedication and collaboration make this work possible. Most importantly, we thank the community members who place their trust in Carlington CHC and continue to shape and strengthen our work. Together, we are helping to build a healthier, more connected, and more equitable community for all.

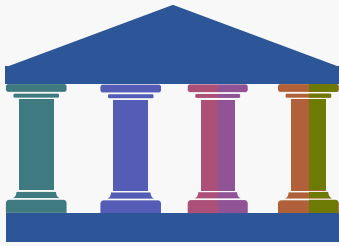
With gratitude and appreciation,

Yacouba Traoré
Executive Director



Derek Antoine
Board Chair





OUR PILLARS OF CARE

Healthy Growth & Development

Our family services, from prenatal through age 18, empower parents and promote healthy child development.

Integrated Health Services

Our clinical team provides personalized, team-based care including physicians, nurses, counsellors, and community referrals.

Assertive Community Treatment

Our 24/7 service team offers intensive community-based support for individuals with serious, long-term mental health challenges.

Community Health & Vitality

Our team develops programs with a focus on prevention to build resilience, social connection, and economic stability across the community.



Carlington Community Health Centre

At Carlington Community Health Centre, we believe that healthy people build healthy communities. Every day, we work alongside individuals and families to support their physical, mental, and social well-being. From primary care and mental health services to youth programs and supports that address homelessness and food insecurity, we are here for our community at every stage of life. Together with residents, partners, and local organizations, we champion health equity, break down barriers to care, and create opportunities for everyone to thrive. Because when our community is stronger, healthier, and more connected, we all benefit.



OUR STRATEGIC PLAN

Over the years, Carlington Community Health Centre has made significant progress across its three strategic directions: enhancing capacity, increasing influence, and maximizing impact.

We have strengthened our internal foundation through improvements in performance management, leadership development, operational planning, management dashboards, and the introduction of innovative technologies designed to improve efficiency and reduce administrative burden. During the same period, we have expanded our external reach through stronger communications, collaborative advocacy efforts, and deeper community partnerships.

This year, the Board of Directors extended the strategic plan for an additional two years in recognition of substantial progress achieved across all three strategic directions and to support continued growth and advancement over the next phase of implementation.

MISSION:

To provide quality health and social services that nurture the growth and well-being of our diverse community.

VISION:

An inclusive, healthy, and thriving community for all.

CLIENTS:

We serve individuals and families of all ages, with a focus on those facing barriers to care including low-income individuals, Indigenous peoples, immigrants and refugees, people experiencing homelessness, and those living with mental health, substance use, or chronic health challenges.



A YEAR IN NUMBERS

This year, Carlington Community Health Centre proudly served our community with dedication and compassion. Here's a snapshot of our collective impact:



4,631

UNIQUE CLIENTS SERVED

Individual community members who relied on the Centre for health and wellness support.



PRIMARY CARE REACH & CLINICAL IMPACT



COMMUNITY ENGAGEMENT & GROUP IMPACT



4,188

CLIENTS ROSTERED TO PRIMARY CARE

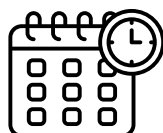
Patients consistently attached to primary healthcare physicians for long-term health management.



22,635

TOTAL GROUP PARTICIPANTS

Significant community participation in the Centre's various wellness, social, and support programs.



1,220

TOTAL GROUP SESSIONS HELD

A diverse range of workshops and meetings fostering connection and community health.



15,777

TOTAL FACE-TO-FACE VISITS

High-volume, in-person clinical engagement at the Centre ensuring accessible healthcare.

ENHANCING OUR CAPACITY

With strong financial and human capacity, CarlingtonCHC has a high-performing team dedicated to the well-being of its community.

Building a strong foundation remained a key focus this year, ensuring the organization is well positioned to meet evolving community needs for years to come. Investments in people, leadership, and organizational systems, alongside efforts to diversify funding, continued to strengthen resilience and long-term sustainability.

During 2025–2026, new fundraising initiatives and revenue opportunities expanded financial capacity, while investments in staff development, governance, and recruitment and retention fostered a highly engaged workforce. Enhanced processes and collaboration across the organization laid the groundwork for continued growth and impact.

WORKFORCE DEVELOPMENT



96% Staff Retention Rate

Reflects strong engagement, stability, and commitment across the organization, supporting continuity of high-quality service delivery.

ADP New Human Resources Database



The implementation of ADP streamlined people management processes, improved data consistency, and created a more integrated and efficient employee experience across the organization.

AUTOMATED REPORTING TOOLS



8 New Dashboards

Created and deployed for improved data tracking, monitoring.

6 Dashboards In-progress

To improve data quality, systems and automated reporting tools.



\$123,150 New Revenue

Generated through contracted dashboard development, strengthening financial sustainability while showcasing the expertise of the internationally trained professionals in our Global Talent, Local Impact Program.



**INCREASED FUNDRAISING****↑81%**

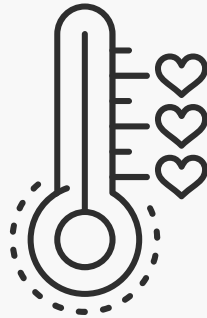
In individual donations compared to last year.

↑311%

In corporate donations compared to last year.

\$45k

Total donations raised through our community.

**\$1,723.20 Race to End Homelessness**

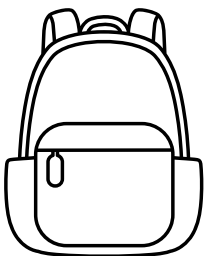
Participation in new fall fundraiser strengthened financial capacity and partnerships by amplifying advocacy on housing insecurity.

\$8,263.57 Holiday Campaign

2nd Annual Gift of Health Fundraiser strengthened financial capacity by engaging 30+ new donors, and 20+ business partners, building community support and creating new opportunities for sustainable future giving.

INCREASED FRONT-LINE CAPACITY**80+ Active Volunteers**

Expanded our Centre's reach and impact, from the Income Tax Clinic to youth initiatives. Their time and dedication strengthens services, and demonstrate the power of collective action.

**\$9,100****For Food Support and School Supplies**

Funding and in-kind support were secured through various new and sustained partnerships.

**\$1.1M****Secured for Primary Care Expansion**

Expanding clinical services and interdisciplinary staffing.



INCREASING OUR INFLUENCE

CarlingtonCHC is a leader in the community health and social service sectors whose advocacy has a positive impact for residents.

Stronger visibility, clearer storytelling, and a louder community voice helped expand influence this year. Through strong communications, active partnerships, and advocacy rooted in lived experience, awareness grew and conversations about equitable, innovative services reached further across the community. During 2025–2026, communications and public

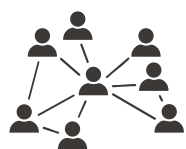
engagement were significantly strengthened through improved social media presence, intentional storytelling, and deeper community connections. Advocacy and partnership work also expanded, increasing awareness of programs and contributing to system-level improvements that better support community reach and needs.

INCREASED VISIBILITY STATISTICS



1,210 Newsletter Subscribers

Strengthened community connections and expanded reach to new individuals, families, seniors and youths—ensuring more residents stay informed, engaged, and connected.



↑103% Social Media Followers

↑327% Social Media Impressions

Online content reached over four times more users than the previous year, significantly expanding reach beyond existing followers and increasing visibility, and engagement across platforms.



↑50% Website Traffic

↑48% Active Users

Website traffic increased compared to last year, supported by improved digital engagement and the introduction of an AI chatbot, enhancing reliability and user interest.



POSITIVE CLIENT REPUTATION



98% Of clients agreed that our Centre is a welcoming environment that treated them with dignity and respect

93% Of clients responded that they are satisfied with the quality of programs and services offered

EQUITY, DIVERSITY, INCLUSION AND ANTI-RACISM IMPACT



150 Black History Month Conference Attendees

Youth attended the 3rd Annual *Your Future, Your Choice* Black History Month Conference, celebrating Black excellence in innovation and inspiring youth leadership in a rapidly evolving technological era.



23

Indigenous Events Held

496

Participants Attended

Our Circle of Sweetgrass Committee advanced multiple initiatives this year, strengthening knowledge and understanding in support of our commitment to Indigenous reconciliation. This year's theme focused on being visible, vocal, and present in the community while sharing knowledge and raising awareness in Ottawa.



ADVOCACY

Partners for Housing Solutions

Since January 2024, Carlington Community Health Centre has been leading the Partners for Housing Solutions committee in partnership with the City of Ottawa, The Royal and other community agencies. This committee was created to advocate for improved conditions in Residential Service Homes (RSHs) and to offer support to residents, staff, and both non-profit and for-profit home operators. Its dual focus is on addressing urgent concerns and advancing long-term advocacy with government stakeholders to achieve sustainable and supportive housing solutions.

Student-led Health Initiative Partnership (SHIP)

In partnership with the University of Ottawa's Faculty of Medicine, we have also supported the launch of the Student-led Health Initiative Partnership (SHIP). At Carlington CHC, this initiative allows medical students to support primary care, harm reduction, and health promotion efforts within Ottawa's Residential Service Homes. A pilot project is currently underway to collect data to assess the health and social needs of RSH residents.

8/27 Residences Interviews

The goal is to better understand their overall well-being, identify trends, and advocate for appropriate services and supports.





MAXIMIZING OUR IMPACT

Proactive and responsive, CarlingtonCHC embraces collaboration to enhance the health and social well-being of the individuals and community it serves.

Impact-driven work this year was made possible by people—clients, staff, and partners—working together to keep services responsive, relevant, and grounded in community needs. Programs evolved in real time through collaboration, feedback, and a shared commitment to better health and well-being.

During 2025–2026, existing programs were strengthened, new service opportunities were identified, and partnerships across the health and social service sector were deepened. By listening closely to clients and working hand-in-hand with community partners, services became more coordinated, adaptable, and effective in responding to emerging community needs.

INCOME TAX CLINIC RESULTS

766 Tax Returns

Successfully processed hundreds of returns, ensuring residents met their regulatory obligations while accessing potential credits.

114 First-time Filers

Reached over a hundred individuals who had never filed taxes before, bringing them into the formal financial system.

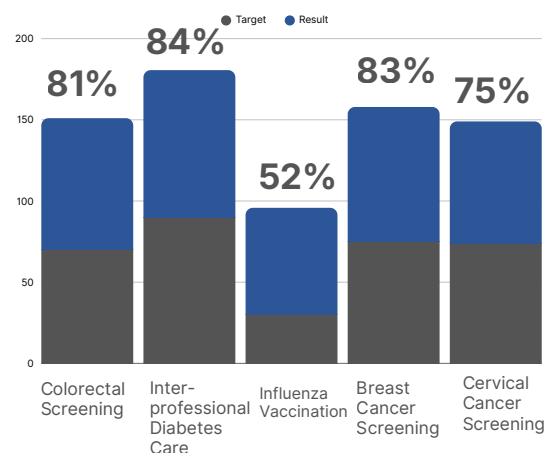


\$3.8M

Returned to the Community

Cumulative total of tax refunds and government benefits successfully secured for clients through the clinic's services.

SCREENING RATES



IMPACT STORY



A non-verbal client and their family were able to restore access to vital benefits helping them secure their housing after the clinic helped them complete multiple years of back tax returns.



PERINATAL PARENTING SUPPORT PROGRAM



100%

Babies still breastfeeding at 6 weeks of age

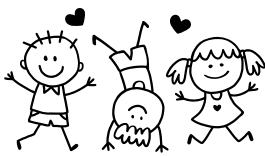
2,163 Parents Reached

Results show high engagement and impact, including 75% of partners participated in prenatal programming 93% entered the program in the prenatal period.

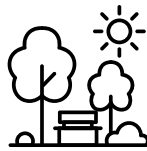
↑45% Increase in Participation

Parents reported greatest impact on confidence (85%) and knowledge (91%), reduced anxiety (85%), and 100% satisfaction with the program.

THE EARLYON PROGRAM



980 Children Served



6,063 Visits to all Playgrounds

The EarlyON program also saw strong engagement last fiscal year which demonstrates a strong community engagement where the children had the chance to visit different playgrounds including Collette Garden, satellite sites, and outdoor play spaces within the catchment area.

Community Impact

- 180 clients served through Wrap Around Support across 4 food bank sites
- 52 children and youth received backpacks and school supplies
- 100 children enrolled in the Dolly Parton "Inspire a Love of Reading" initiative
- 21 young girls participated in Girls on the Run a 6-week training program partnership with OSEG –successfully completed in a 5K run, building confidence and resilience 2 participants placed 1st among competing schools
- 12 active youth in the Youth Advisory Council
- Delivered workshops on mental health, substance abuse and human trafficking.

ANNAVALE HEADSTART NURSERY SCHOOL



Annavale successfully maintained the 15 toddler spaces added in 2024, providing continued access to quality early learning and childcare. We supported 12 toddlers transitioning to preschool and celebrated 20 preschool graduates moving on to kindergarten, creating space for 27 new children to join our programs.

64+ Children aged 1-4 years

Were supported by our team of highly qualified Registered Early Childhood Educators.

100%

Developed stronger attachment relationships, social-emotional, language, learning, and school-readiness skills. Helping them begin their educational journey with confidence.

26,910+

Fresh, healthy, and nutritious meals were prepared and served to enrolled Annavale children by our Headstart Chef.



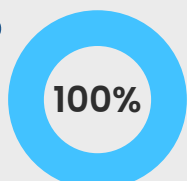


ACADEMIC SUCCESS & FUTURE PATHWAYS

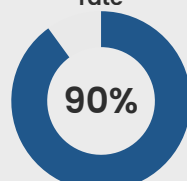
Students-Will-All-Graduate (SWAG) program offers academic support, hot meals and sports after school for grade 9 and 10 students at risk of failing high school. To help prepare and transition new students into SWAG we offer a 6-week summer transition camp for those going into grade 9. SWAG ensures that our youth are equipped with the confidence and skills to thrive in their future careers. In 2025-2026, SWAG program had the highest graduation rate among grade 12 students who had participated in the program.



We achieved the highest success rate in the program's history!



Graduation rate



Transitioned to post-secondary



67% going university (Carleton, UBC and York) and 33% going to college

REDBLACKS YOUTH MENTORSHIP PROGRAM

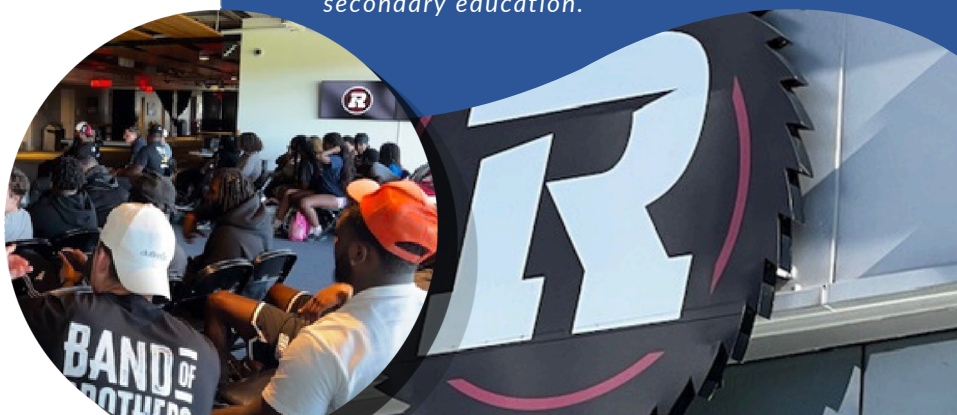
30

youth recruited for the RedBlacks Mentorship Program

15

RedBlack Athletes Mentored Youth in program

The Redblacks Youth Mentorship Program (RYMP) is a partnership between Carlington Community Health Centre, the Ottawa Sports and Entertainment Group (OSEG), and Ottawa REDBLACKS athlete mentors. The program supports youth from low-income and equity-deserving communities who may face barriers such as poverty, racism, discrimination, school disengagement, or social isolation. Through mentorship, group activities, and support from Carlington staff, RYMP helps youth build confidence, stay engaged in school, develop leadership and employment skills, strengthen their well-being, and become more connected to their community.



“ VOICES OF YOUTH

“Since joining the mentorship program, I have improved my social skills and decision making. In my neighborhood it can be easy to go down the wrong path, but my mentor helps guide me and reminds me of my goals.”

“Having a mentor has been life-changing. When I faced personal challenges, my mentor supported me and encouraged me to stay focused. I now feel more prepared for post-secondary education.”



Veterans Clinic Pilot Project

CarlingtonCHC is expanding interprofessional primary care capacity through a Specialized Clinical Transition Team (SCTT) to improve access for Veterans in Ottawa who are currently unattached to primary care. The initiative provides integrated, trauma-informed, Veteran-centered care focused on attachment, navigation, and sustainable transition to ongoing primary care.

10 Veterans Attached to a Physician

50 Additional to be supported

The initiative aims to advance equitable access to comprehensive primary care and aligning with provincial priorities to attach unattached populations.



Diabetic Retinopathy Screening Program

The Diabetic Retinopathy Screening Program, launched this year, improves early detection and prevention of vision loss for people living with diabetes in the community, strengthening access to timely, coordinated eye care. Using AI-enabled EyeArt technology with DRS+ imaging, the program delivers fast, accurate retinal screening that supports earlier diagnosis, quicker referrals, and improved long-term diabetes management outcomes.

Poison Preventative Initiative

Launched this year in collaboration with the Ontario Poison Centre, strengthens community safety by helping prevent avoidable poisoning incidents through accessible education and awareness.



ASSERTIVE COMMUNITY TREATMENT TEAM

Demonstrating clinical efficacy, financial savings, and community impact at Carlington Community Health Centre.



89.7%
Reduction in
Hospital Bed Days

A dramatic decrease in hospital dependency following the implementation of ACT community-based support services.

13,833
Hospital Beds

Prior to ACT Services

1,421
Hospital Beds

After ACT Intervention



\$8,067,800
in Total Healthcare Savings

Cost offsets calculated based on a hospital bed rate of \$650 per day.



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Report of the Independent Auditor on the Summary Financial Statements

To the members of Carlington Community Health Centre

Opinion

We have audited the financial statements of Carlington Community Health Centre (the "Centre"), which comprise the statement of financial position as at March 31, 2026, and the statements of operations, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Centre as at March 31, 2026, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Centre in accordance with the ethical requirement that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information, other than the financial statements and our auditor's report thereon, included in the annual report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the annual report prior to the date of this auditor's report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Centre's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Centre or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Centre's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Centre's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Centre's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Centre to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

**Ottawa, Ontario
June 17, 2026**



FINANCIALS

Carlington Community Health Centre Statement of Financial Position

March 31	Operating Fund	Capital Fund	2026	2025
Assets				
Current				
Cash	\$ 541,006	\$ -	\$ 541,006	\$ 515,056
Accounts receivable (Note 2)	231,736	-	231,736	498,698
Prepaid expenses	122,767	-	122,767	92,522
	895,509	-	895,509	1,106,276
Tangible capital assets (Note 3)	-	10,698,894	10,698,894	11,076,958
	\$ 895,509	\$10,698,894	\$11,594,403	\$ 12,183,234
Liabilities and Fund Balances				
Current				
Accounts payable and accrued liabilities (Note 4)	\$ 703,558	\$ -	\$ 703,558	\$ 764,007
Deferred contributions (Note 5)	791,110	-	791,110	922,495
Due to Ontario Health East	-	-	-	30,736
	1,494,668	-	1,494,668	1,717,238
Deferred contributions related to tangible capital assets (Note 6)	-	8,000,893	8,000,893	8,448,450
	1,494,668	8,000,893	9,495,561	10,165,688
Fund Balances				
Internally restricted donations	41,836	-	41,836	41,836
Internally restricted for contingency fund	28,725	-	28,725	28,725
Invested in tangible capital assets	-	2,698,001	2,698,001	2,628,508
Unrestricted deficiency	(669,720)	-	(669,720)	(681,523)
	(599,159)	2,698,001	2,098,842	2,017,546
	\$ 895,509	\$10,698,894	\$11,594,403	\$ 12,183,234



Carlington Community Health Centre Statement of Operations

For the year ended March 31	Operating Fund	Capital Fund	2026	2025
Revenues				
Grants				
Ontario Health East	\$ 6,674,060	\$ -	\$ 6,674,060	\$ 6,598,751
City of Ottawa (Note 10)	2,509,043	-	2,509,043	1,784,473
Other Grants	284,583	-	284,583	416,950
Ministry of Children, Community and Social Services	220,723	-	220,723	220,723
Ministry of Education	-	-	-	100,000
United Way East Ontario	47,551	-	47,551	47,551
Other revenues	135,857	-	135,857	27,191
Donations	49,030	-	49,030	25,630
	9,920,847	-	9,920,847	9,221,269
Expenses				
Salaries and benefits	8,305,294	-	8,305,294	7,674,487
Information technology	387,595	-	387,595	414,571
Repairs and maintenance	286,954	-	286,954	283,990
Childcare, transportation and food	248,132	-	248,132	242,925
Staff development, travel and meetings	91,169	-	91,169	74,016
Program Supplies	82,665	-	82,665	80,572
Miscellaneous	72,434	-	72,434	31,918
Membership	62,737	-	62,737	69,538
Telephone	61,672	-	61,672	64,622
Office	58,578	-	58,578	43,706
Insurance	46,770	-	46,770	47,824
Rent	44,249	-	44,249	33,350
Consulting	42,491	-	42,491	29,649
Professional fees	37,534	-	37,534	40,366
Medical supplies	30,919	-	30,919	27,112
Furniture and equipment	10,877	-	10,877	8,999
Recruitment	603	-	603	24,909
	9,870,673	-	9,870,673	9,192,554
Excess of revenues over expenses before undernoted items	\$ 50,174	\$ -	\$ 50,174	\$ 28,715
Amortization of deferred contributions related to tangible capital assets (Note 6)	-	605,026	605,026	603,622
Amortization of tangible capital assets	-	(573,904)	(573,904)	(598,743)
Excess of revenues over expenses	\$ 50,174	\$ 31,122	\$ 81,296	\$ 33,594



THANK YOU!

We gratefully acknowledge the financial support of our funders:



**Ontario
Health**



Ministry of
Children, Community &
Social Services



Ontario
Ministry of Seniors and Accessibility



St. Mary's Home
Maison **Sainte-Marie**



OSEG

Ottawa Sports and Entertainment Group

South-East Ottawa
Community Health Centre



Centre de santé communautaire
du sud-est d'Ottawa



Ottawa Food Bank
La Banque d'Alimentation d'Ottawa



**Healthcare
Excellence**
Canada



**United Way
Centraide**
East Ontario
Est de l'Ontario



JEWISH FAMILY SERVICES

Food Banks
Canada



**OTTAWA
COMMUNITY
FOUNDATION**



FOR PEOPLE WITH PEOPLE — POUR LES GENS AVEC LES GENS



CENTRE D'ÉDUCATION
FINANCIÈRE

FINANCIAL
EDUCATION CENTRE



Canada Revenue
Agency

Agence du revenu
du Canada



Services à l'enfance
Andrew Fleck
Children's Services
since – depuis
1911



DEBRA DYNES
FAMILY HOUSE

Thank you to our **Community Champions**
for your significant donations.



IDEAL
Health Group

Allstars
Service d'entretien - Maintenance Services



Community First

Stronger Neighborhoods
Build Brighter Futures



Thank you!

Volunteers, donors, local champions and dedicated staff have been instrumental in our success. Their time, commitment, and generosity helped us deliver food, support wellness programming, and create spaces for belonging. These individuals embody the values of care, solidarity, and service that define our Centre.

Notes



www.carlingtonchc.org